CITY OF CALGARY AND FOOTHILLS COUNTY
ANNEXATION NEGOTIATION COMMITTEE MEETING

October 02, 2026
9:00 – 12:00 p.m.
In-Person Meeting (Hosted by Foothills County)
Foothills Council Chamber
309 Macleod Trail SW, High River AB T1V 1Z5

AGENDA

1. Call to Order

2. Additions & Amendments to the Agenda

3. Adoption of the Agenda

4. Previous Meeting Summary Notes

4.1 Meeting Summary Notes – September 18, 2026

5. Business Items

5.1 Annexation Timeline and Evaluation of Annexation Principles

5.2 Growth Analytics

5.3 Servicing and Infrastructure

6. Confidential Items (if required)

7. Communication Check In

8. Next Meeting: December 11, 2026 (City of Calgary hosting)

9. Adjournment

Meeting Members

Foothills County	**City of Calgary**
Deputy Reeve Suzanne Oel (Co-chair)	Councillor Dan McLean (Co-chair)
Councillor Alan Alger	Councillor Myke Atkinson
Reeve Rob Siewert	Councillor Mike Jamieson
Alternate: Councillor John Callister	Alternate: Councillor Johnston

Administration

Foothills County	**City of Calgary**
Heather Hemingway, Director of Planning	Kathy Davies-Murphy, Director City and Regional Planning
Drew Granson, Deputy Director of Planning	Karen Holz, Manager Regional Planning
Aamami Sidhu, Planner	Jenny Sepulveda, Planner

Presenters

Olga Abramovich, Rayner Dsouza,Qunn Eastlick, Shawneen Muscoby, Cole Piechotta Oliver Prcic, Laura Roberts

SUMMARY OF NOTES FOR THE CITY OF CALGARY AND FOOTHILLS COUNTY ANNEXATION COMMITTEE MEETING HELD ON SEPTEMBER 18, 2026, IN THE INGLEWOOD BIRD SANCTUARY

Summary Notes

PRESENT:	Reeve Rob Siewert	Councillor Dan McLean (Co-Chair)
	Deputy Reeve Suzanne Oel (Co-Chair)	Councillor Myke Atkinson
	Councillor Alan Alger	Councillor Mike Jamieson
	CAO Ryan Payne	Kathy Davies-Murphy
	Heather Hemingway	Karen Holz
	Drew Granson	Enam Islam
	Aamani Sidhu	Shawneen Muscoby
		Oliver Prcic
		Jess Taylor
		Quinn Eastlicke
		Patrice Tuliao
		Rayner Dsouza
REGRETS:	Councillor John Callister (Alternate)	Councillor Landon Johnston (Alternate)

1. **Call to order**
   - Cllr Dan Mclean called the meeting to order at 9:06AM.
   - Committee members and Administrations introduced themselves.

2. **Additions and Amendments to the Agenda**
   - No amendments were made to the agenda.

3. **Previous Meeting Summary Notes**
   - Consensus that redlined changes to the previous meeting notes be accepted.
   - Consensus that Co-Chairs will review future draft notes by email for accuracy and omissions before they are added to a Committee agenda for adoption.

4. **Adoption of Agenda**
   - Agenda adopted.

5. Business Items

5.1 Annexation Principle Alignment and Growth Analytics

S. Muscoby provided an overview of reasons for annexation, principle alignment and growth analytics.

- The Committee received the presentation.
- The Committee discussed growth forecasts, land-supply calculations, infrastructure efficiencies, transportation planning, annexation principles, environmental Reserve, and geotechnical constraints.
- The Committee requested that additional information be provided regarding the future Stoney Trail extension; the rationale behind the 30-year land supply; South sector buildout; and stormwater management.
- The City of Calgary Administration will provide additional transportation, infrastructure, and geotechnical and growth-analytics information at the October 2 meeting.

5.2 Annexation Negotiation Approach

O. Prcic presented the proposed annexation negotiation approach

- The Committee received the presentation.
- The negotiation approach was approved by consensus after the ANC received and discussed 5.3 Foothills Annexation-Engagement Strategy and Communications was received.

5.3 Foothills Annexation – Engagement & Communications

Q.Eastlick and J.Taylor presented the proposed engagement strategy and communications plan.

- The Committee received the presentation.
- The Committee discussed the outreach area, engagement methods, Committee-member attendance at engagement events, advertising in the Western Wheel, use of signage, and an office-hours approach.
- Phase 1 was moved from November 2026 to January 2027 in recognition of multiple engagement activities already planned for this time period and to ensure the best opportunity to hear from the public.

- The Engagement Plan was approved by consensus with the noted timeline change.
- An updated Project timeline will be presented at the October 2 meeting.
- The Committee reached consensus on the Communications Plan.
- Key messages will be updated and provided to Committee and Council members.
- A communications update will be provided at the October 2 meeting.

6. Next Steps:
- The next ANC meeting will take place on Friday, October 2, 2026 from 9:00AM to 12:00PM at Foothills County Municipal Building.
- A revised notice of Intent will be forwarded to the Land and Property Rights Tribunal.

7. The meeting was adjourned at 11:30AM.

ANNEXATION NEGOTIATION COMMITTEE REPORT

TO: City of Calgary / Foothills County ANC Committee

DATE: October 2, 2026

SUBJECT: Annexation Timeline and Evaluation of Annexation Principles

SUMMARY:

This report provides an updated general annexation timeline and shares a workplan for how the Committee will consider the annexation proposal's alignment with the fifteen annexation principles within that timeline.

At the September 18 Annexation Negotiation Committee meeting, the Committee approved the engagement plan by consensus with a change to move Phase 1 engagement from November to mid-January, impacting timing of interim milestones.

The revised timeline maintains the overall target of submitting the annexation application in spring 2028. The updated interim milestones are:

- Heads of agreement consideration: September 2027.
- Facilitation decision point: December 2027.
- Municipal approvals: early 2028, when each municipality is anticipated to confirm whether it generally agrees or does not agree with the proposal's alignment to the fifteen annexation principles.
- Annexation application submission: spring 2028

The timeline remains a projection and may be updated if Administration completes the draft heads of agreement before September 2027. The next section presents the proposed evaluation of annexation principles workplan and explains how the Committee will gather the information needed to assess the proposal's alignment with the fifteen annexation principles.

Workplan to Evaluate Proposal Alignment to 15 Annexation Principles

The workplan connects key milestones in the general annexation timeline to the information needed to evaluate alignment with the fifteen annexation principles. It shows how the Committee's consideration will develop as evidence-based analysis, public engagement outcomes, and negotiated terms become available.

These inputs will support the City of Calgary's assessment of the proposal's alignment with the principles and inform the responding municipality's consideration of whether there is general agreement with that assessment. The draft annexation application must document those positions, which are expected to be confirmed during municipal approvals before the application is submitted to the province. This workplan keeps the committee engaged in the development of the alignment throughout the gathering of supporting information to provide efficiency during the final decision-making processes on the draft annexation application.

ANC ACTION:

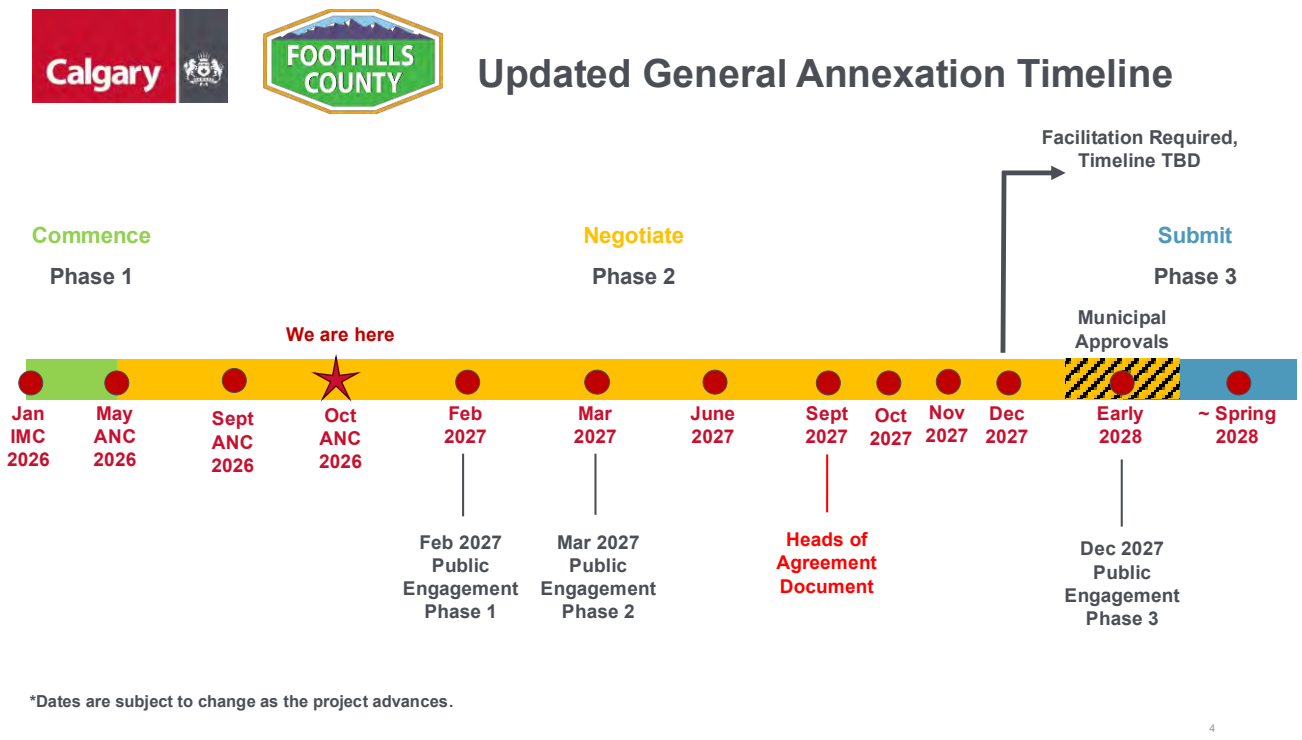
That the Annexation Negotiation Committee receive the presentation for information and discussion.

Presenter:
Shawneen Muscoby, Senior Planner, City of Calgary

Attachments:

1. Updated General Annexation Timeline
2. Workplan: Evaluation of Annexation Principles

Attachment 1 Updated General Annexation Timeline

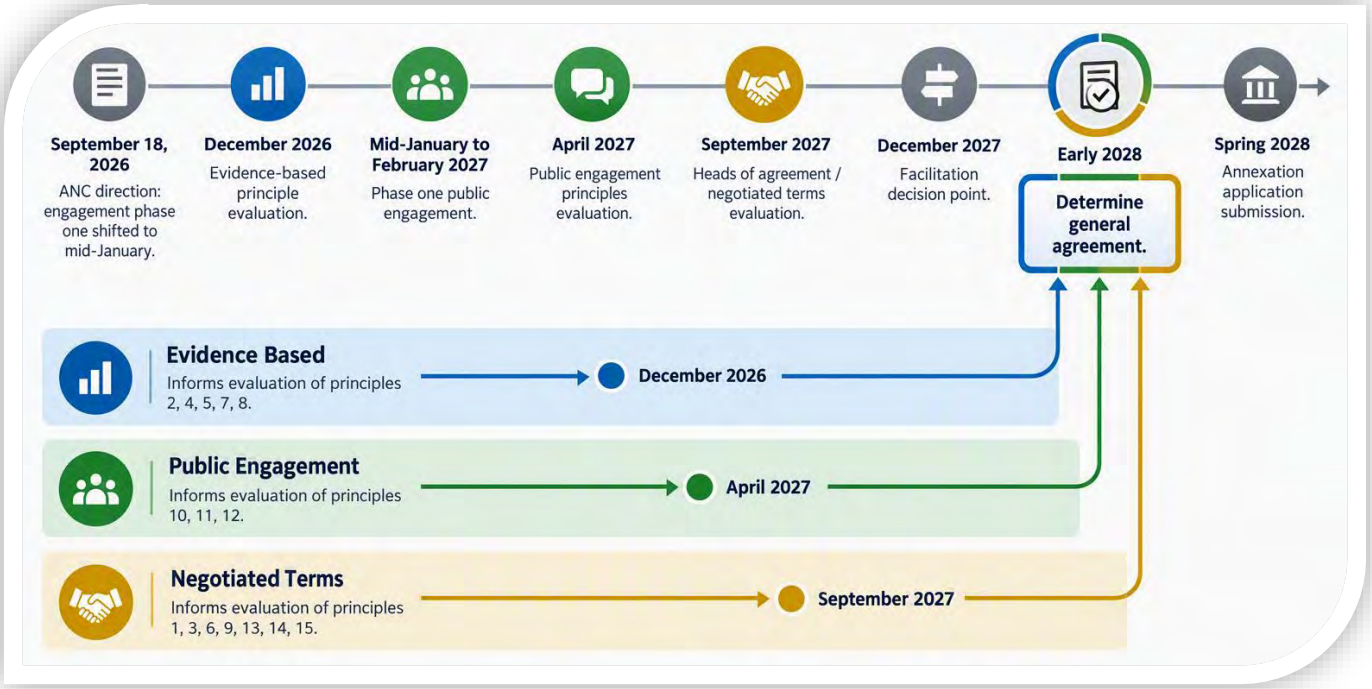


*Dates are subject to change as the project advances.

Attachment 2 Workplan: Evaluation of Annexation Principles

	Annexation Principles	Dependencies	Anticipated Timing
1	Intermunicipal Cooperation	Negotiation of Terms	September 2027
2	Accommodation of growth by all municipalities	Evidence Based	December 2026
3	Recognition of Local Autonomy	Negotiation of Terms	September 2027
4	Land Requirement considerations such as: • Growth projections, • Available land within the current boundaries, • Density levels, • The variety of land uses, and • Reasonable growth options.	Evidence Based	December 2026
5	Logical extension of growth patterns, transportation, and infrastructure servicing	Evidence Based	December 2026
6	Cost effective, efficient, and coordinated approach to the administration services.	Negotiation of Terms	September 2027

	Annexation Principles	Dependencies	Anticipated Timing
7	Sensitivity and respect or key environmental and natural features.	Evidence Based	December 2026
8	Alignment with statutory plans, infrastructure plans, and economic development.	Evidence Based	December 2026
9	Financial impact on the initiating and the responding municipalities.	Negotiation of Terms	September 2027
10	Agency consultation.	Public Engagement	April 2027
11	Reasonable solutions to impacts on property owners and citizens.	Public Engagement	April 2027
12	Public and landowner consultation process.	Public Engagement	April 2027
13	Justification for suggested intermunicipal revenue sharing/compensation.	Negotiation of Terms	September 2027
14	Rationale to establish the annexation is not simply a tax initiative.	Negotiation of Terms	September 2027
15	Conditions of annexation that are certain, unambiguous enforceable and time specific.	Negotiation of Terms	September 2027


September 18, 2026
ANC direction: engagement phase one shifted to mid-January.
December 2026
Evidence-based principle evaluation.
Mid-January to February 2027
Phase one public engagement.
April 2027
Public engagement principles evaluation.
September 2027
Heads of agreement / negotiated terms evaluation.
December 2027
Facilitation decision point.
Early 2028
Determine general agreement.
Spring 2028
Annexation application submission.
Evidence Based
Informs evaluation of principles 2, 4, 5, 7, 8.
December 2026
Public Engagement
Informs evaluation of principles 10, 11, 12.
April 2027
Negotiated Terms
Informs evaluation of principles 1, 3, 6, 9, 13, 14, 15.
September 2027



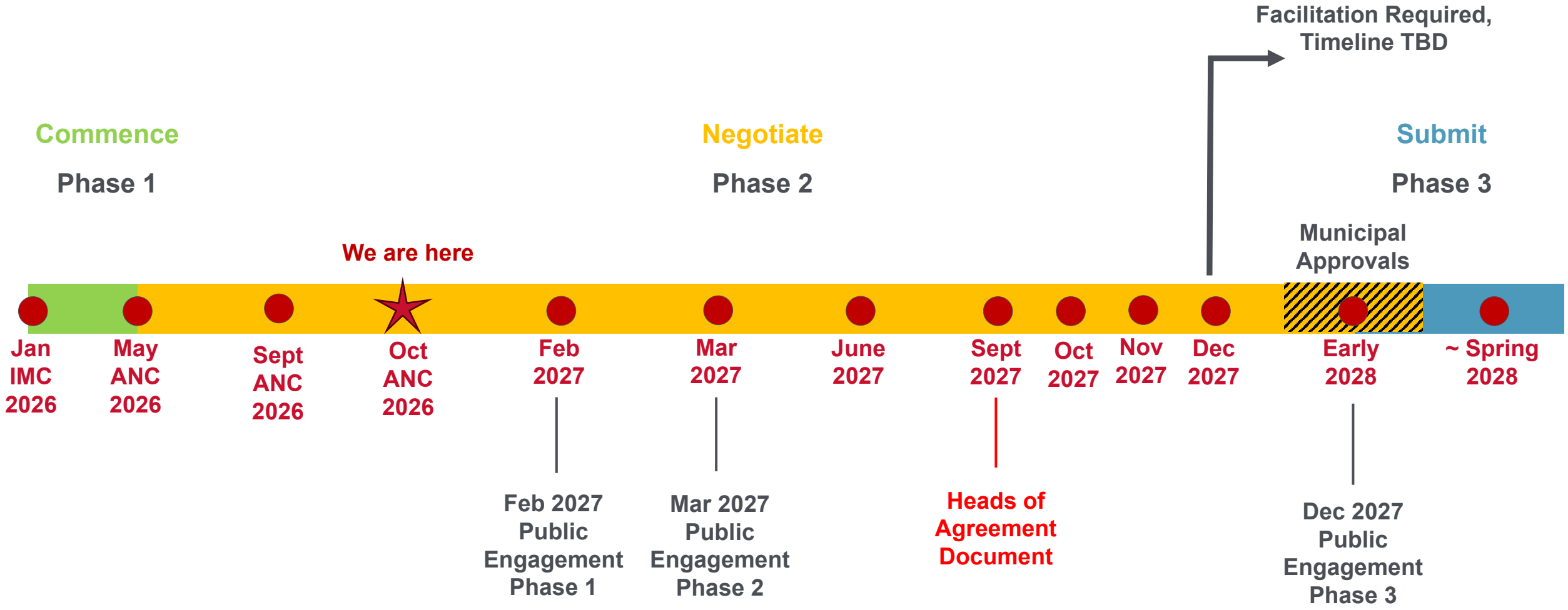
5.1 Annexation Timeline and Evaluation of Annexation Principles

Annexation Negotiation Committee
October 2, 2026

Highlights

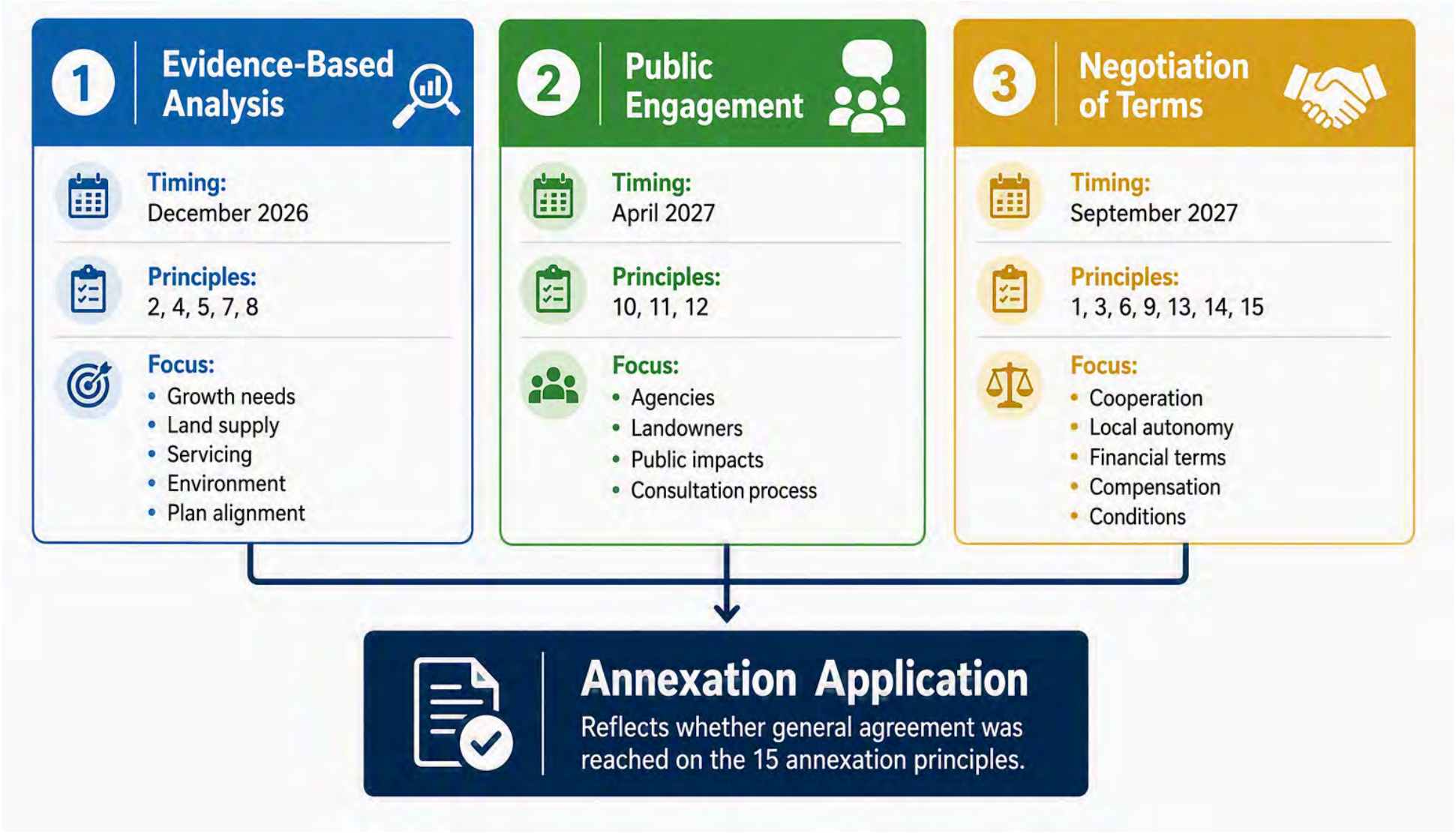
- Moving Phase 1 engagement to January shifts interim milestones by about one month, but the spring 2028 submission target remains unchanged.
- The draft annexation plan must document whether responding municipalities generally agree or disagree with the proposal's alignment to the 15 annexation principles.
- Evaluation of the principles depends on evidence-based analysis, public engagement, and negotiated terms.
- The assessment will develop over time as key information becomes available.

Updated General Annexation Timeline

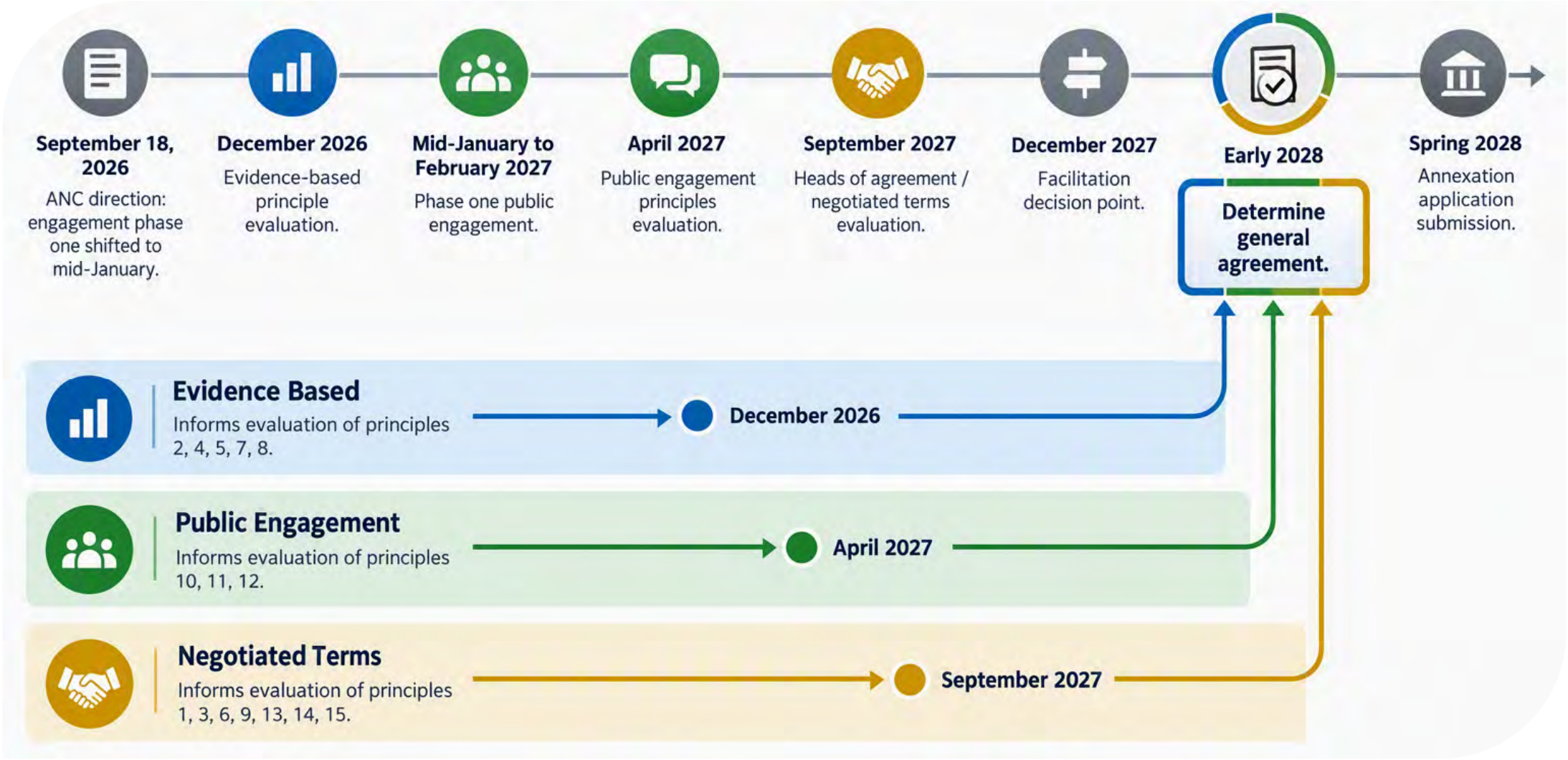


*Dates are subject to change as the project advances.

How The Annexation Principles Come Together



Timeline: Evaluation of the 15 Principles





That the Annexation Negotiation Committee receive this presentation for information and discussion.

ANNEXATION NEGOTIATION COMMITTEE REPORT

TO: City of Calgary / Foothills County ANC Committee

DATE: October 2, 2026

SUBJECT: Growth Analytics

SUMMARY:

At the September 18 ANC meeting, the Committee asked Administration to come back on October 2, 2026, with more information about how Calgary is growing. This includes information on growth and change in each sector of the city. This work will help the Committee evaluate Annexation Principle 4, which focuses on growth and land supply, as part of the future draft annexation application to the Province. It will also consider how environmental reserve lands affect the amount of land that can be developed.

Environmental Reserve was considered under three scenarios to better understand how much land would likely be dedicated to Environmental preservation. The three scenarios include a low preservation, a high preservation and a medium preservation scenario. The medium scenario was selected to be the most appropriate based on the metrics used to determine the final dedication amount. Once the approximate dedication was determined the Growth Analytics team was able to apply their growth metrics to the remaining land. The assumption is that 15% (26.34 Ha/ 65.09 Acres) of the annexation lands would be dedicated or at least not permissible for development. Decisions on dedication of environmental reserve are further defined by subsequent planning stages (ie. Area structure plan, subdivision).

Population forecasting was created to better understand what would be the maximum amount of units and people that would likely live within the annexation lands. The approximate number of units comes to 3800 which would house approximately 10,000 people. The growth team then used the approximate developable area to better determine the years of long term supply for city wide and local metrics. Based on city wide data the annexation area would supply less than a year of land if it was the only area developed by the private sector in Calgary. The sectoral supply varies between areas of the city and viewing the SW sector these annexation lands would provide a range of between 1 and 2 years of supply.

ANC ACTION:

That the Annexation Negotiation Committee receive the presentation for information and discussion.

Presenter:
Oliver Prcic, Planner, City of Calgary



5.2 Growth Analytics

Annexation Negotiation Committee
October 2, 2026



Principle Alignment

Annexations must relate to the 15 principles set out by the Land and Property Rights Tribunal (LRPT)

Accommodation of Growth, **Growth Projections**, and respect for **Key Environmental** features.

Annexation Principles:

2. Accommodation of growth by all municipalities

4. Land requirement considerations such as
   - Growth projections,
   - Available lands within the current boundaries,
   - Density levels,
   - The variety of land uses, and
   - Reasonable growth options.

7. Sensitivity and respect for key environmental and natural features.

Reasons for Annexation

Coordinated Planning



- Contiguous Development
- Aligned Growth Areas

Infrastructure Alignment



- Maximizing Infrastructure Investments

Service Efficiency Outcomes



- Improved Response
- Efficient Maintenance
- Housing Support
- Boundary Opportunities

Environmental Overview





Environmental Reserve

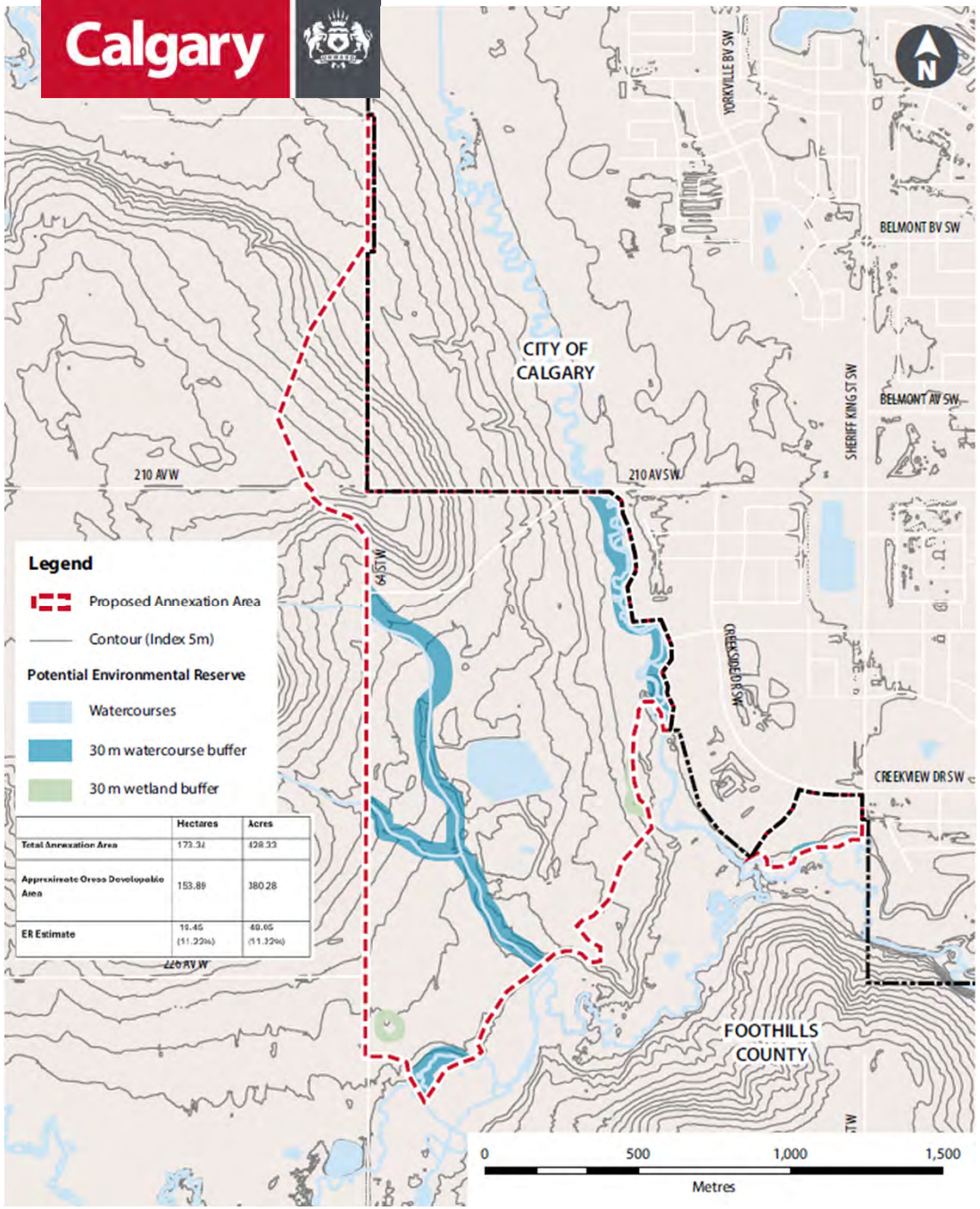
Purpose

Estimate developable/undevelopable areas to inform servicing analysis

Assumptions & Limitations of the Data

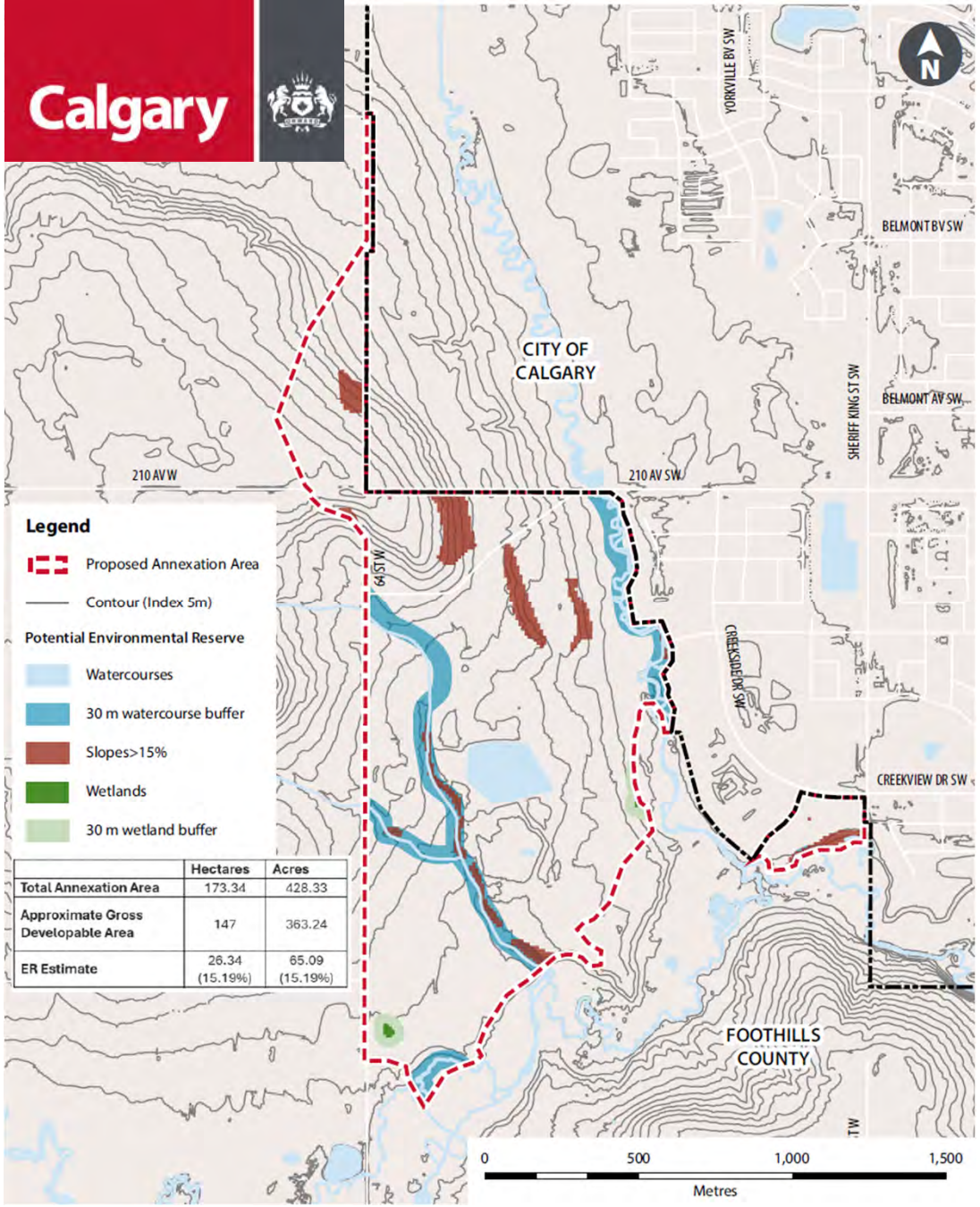
- **Estimated** according to current City of Calgary policies and guidelines
  - Calgary Wetland Conservation Plan (2004)
  - Environmental Reserve Setback Guidelines (2007)
  - City of Calgary non-permanent streams classification
  - Slope Stability Management Policy & Slope Stability Management Framework
- Based on available desktop data and **not field verified**
- Ravines, coulees, gullies, unstable slopes estimated by slope steepness (%)
  - High ER Estimate: slopes >8%
  - Medium ER Estimate: slopes >15%
  - Low ER Estimate: no slopes
- Ecological Inventory and other field verified studies would be required to accurately determine environmental constraints

**Final decisions on environmental reserve dedication and associated setbacks happen during future planning processes.*



Environmental Reserve : Low

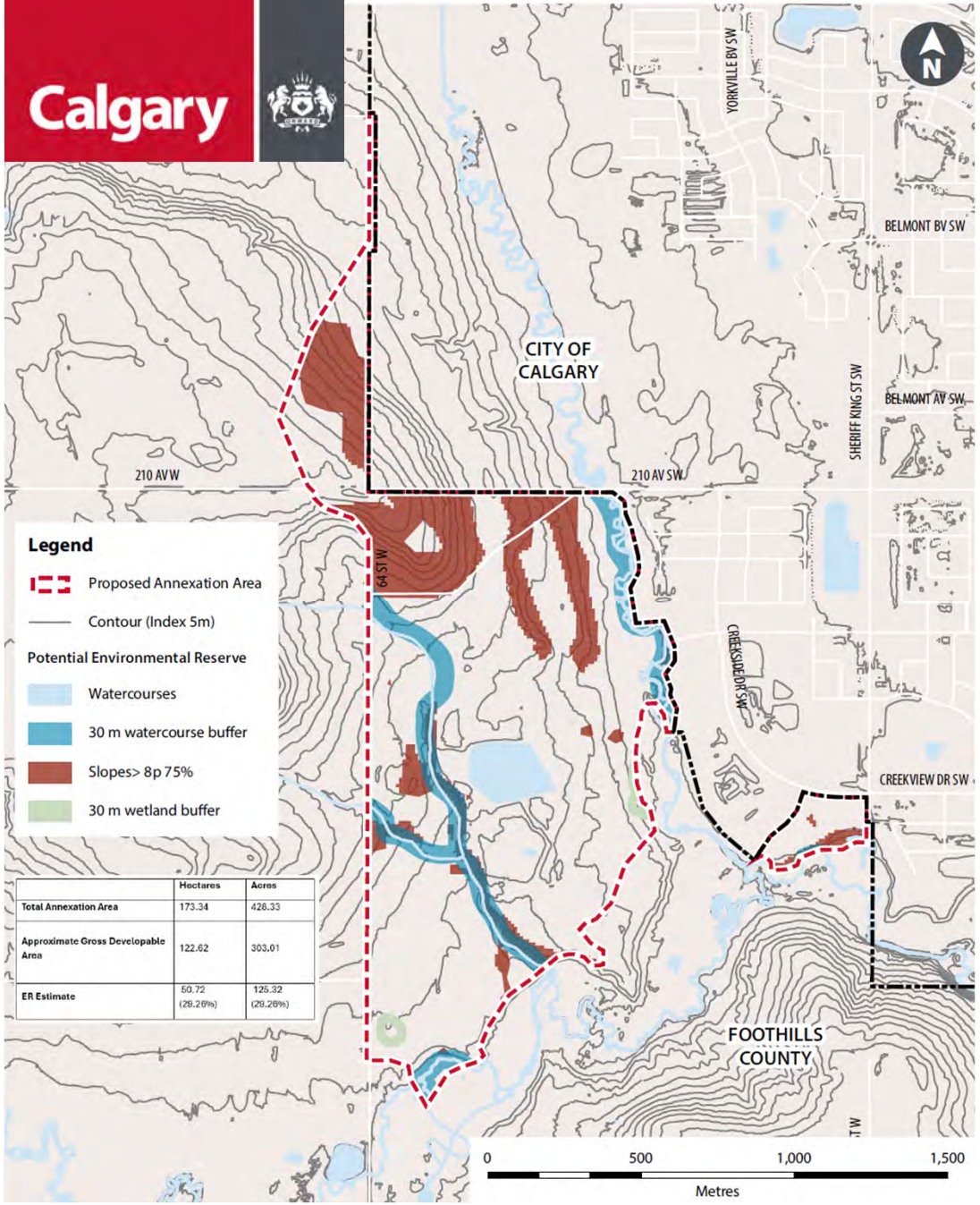
Low Estimate of Environmental Reserve		
Total Annexation Area	173 ha	428 acres
Approximate Gross Developable Area	153 ha	380 acres
ER Estimate	19.45 ha (11%)	48.05 acres (11%)



	Hectares	Acres
Total Annexation Area	173.34	428.33
Approximate Gross Developable Area	147	363.24
ER Estimate	26.34 (15.19%)	65.09 (15.19%)

Environmental Reserve : Medium

Medium Estimate of Environmental Reserve		
Total Annexation Area	173 ha	428 acres
Approximate Gross Developable Area	147 ha	363 acres
ER Estimate	26.34 ha (15%)	65.09 acres (15%)



Environmental Reserve : High

High Estimate of Environmental Reserve		
Total Annexation Area	173 ha	428 acres
Approximate Gross Developable Area	122 ha	303 acres
ER Estimate	50 ha (29%)	125 acres (29%)

Growth Analytics



MDP Policies

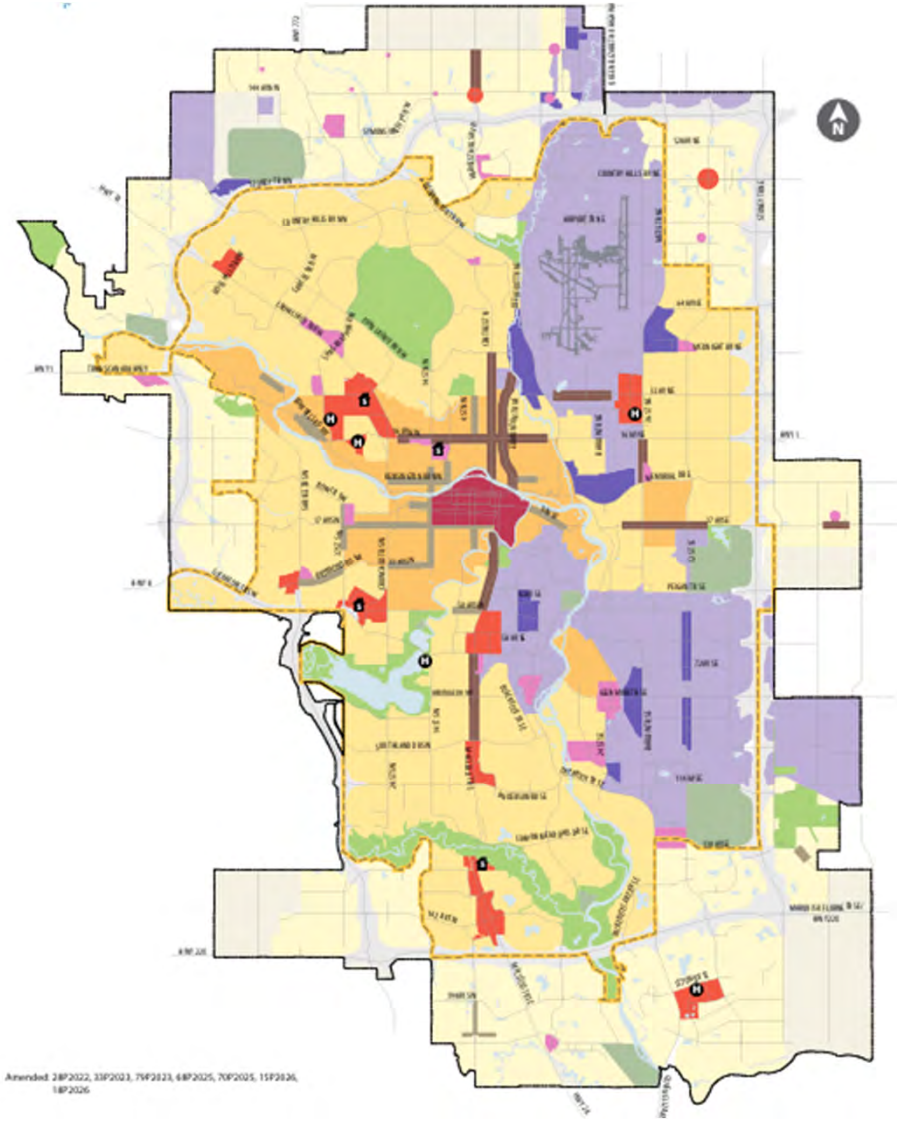
- 5.2.2.b – “Maintain within The City’s jurisdiction a 30-year supply of developable land for all uses.”
- 5.2.3.d.ii.a – “…objective of maintaining up to a 15-year city-wide planned land supply within the Greenfield Area.”
- 5.2.5.d – “In the Greenfield Area, The City should endeavor to maintain 3 to 5 years of serviced land…”

30-year land supply history

- The 30-year target, in place for almost four decades, has created a strategic buffer well in advance of growth, enabling logical planning and investment
- Maintaining ratios of serviced (3-5y) to planned (15y) to developable (30y) creates a continuous pipeline that reserves land for growth and provides options for efficient implementation

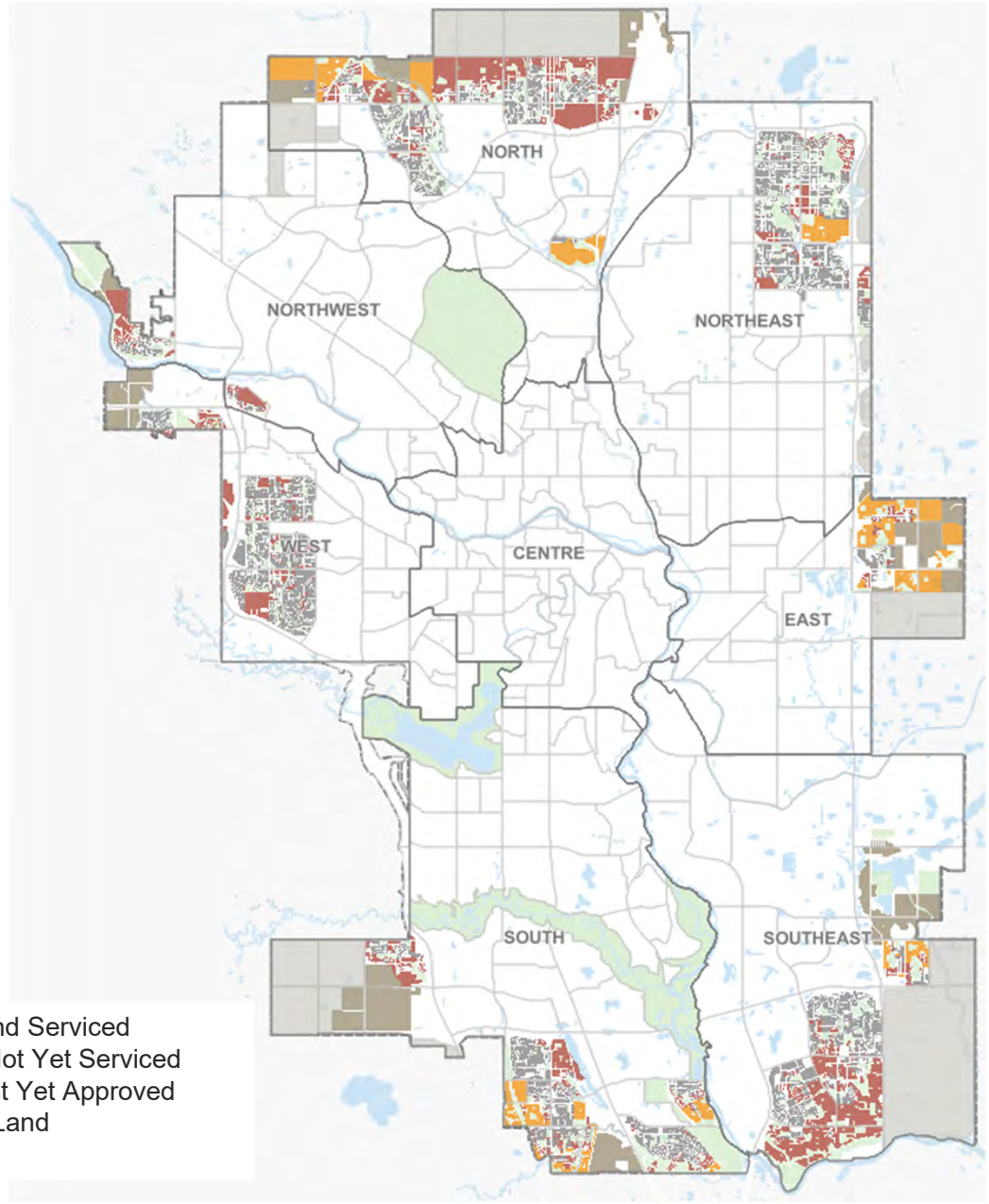
Why maintain a long-term land supply?

- Long-term planning and consideration of future growth needs
- Has a proven record of enabling logical planning and investment into undeveloped lands, benefitting both Calgary and regional municipalities
- Ratios of serviced to planned to developable creates a continuous pipeline that readies land for growth



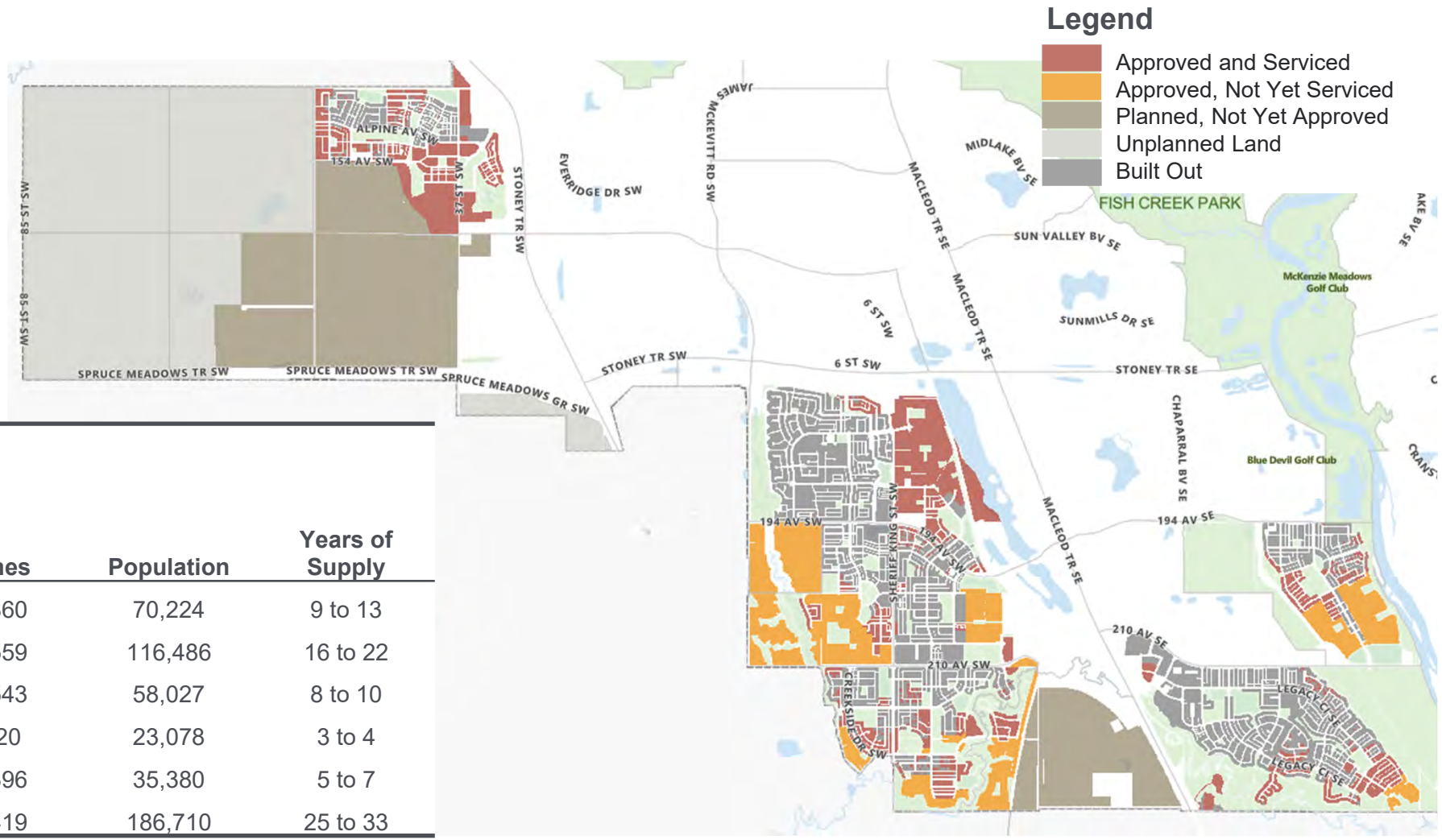
Citywide Land Supply

Citywide Vacant Supply (as of May 2026)	Homes	Population	Years of Supply
Unplanned Land	130,993	370,020	10 to 13
Planned Land	188,657	511,341	14 to 19
Not Yet Approved	53,560	151,299	4 to 5
Approved - Not Yet Serviced	43,423	113,840	3 to 4
Approved - Serviced	91,675	246,202	7 to 9
Total Citywide Vacant Supply	319,650	881,361	24 to 32



South Sector Land Supply

- Seven new communities: Alpine Park, Belmont, Legacy, Pine Creek, Silverado, Wolf Willow and Yorkville.
- Recent approved ASP: Saatoohtsi



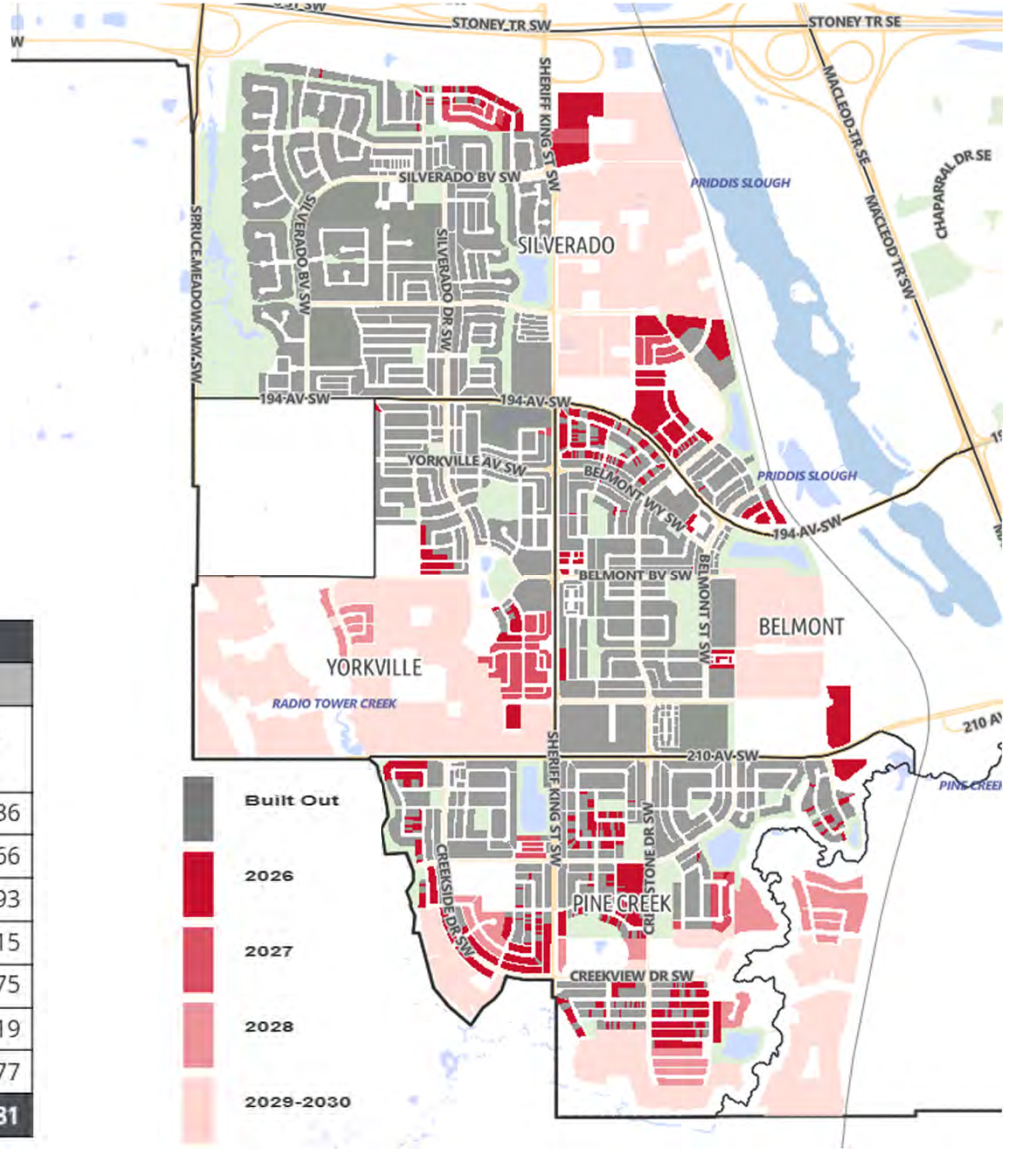
South Sector Vacant Supply
(as of May 2026)

	Homes	Population	Years of Supply
Unplanned Land	24,860	70,224	9 to 13
Planned Land	42,559	116,486	16 to 22
Not Yet Approved	20,543	58,027	8 to 10
Approved - Not Yet Serviced	8,620	23,078	3 to 4
Approved – Serviced	13,396	35,380	5 to 7
Total Sector Vacant Supply	67,419	186,710	25 to 33

Forecast

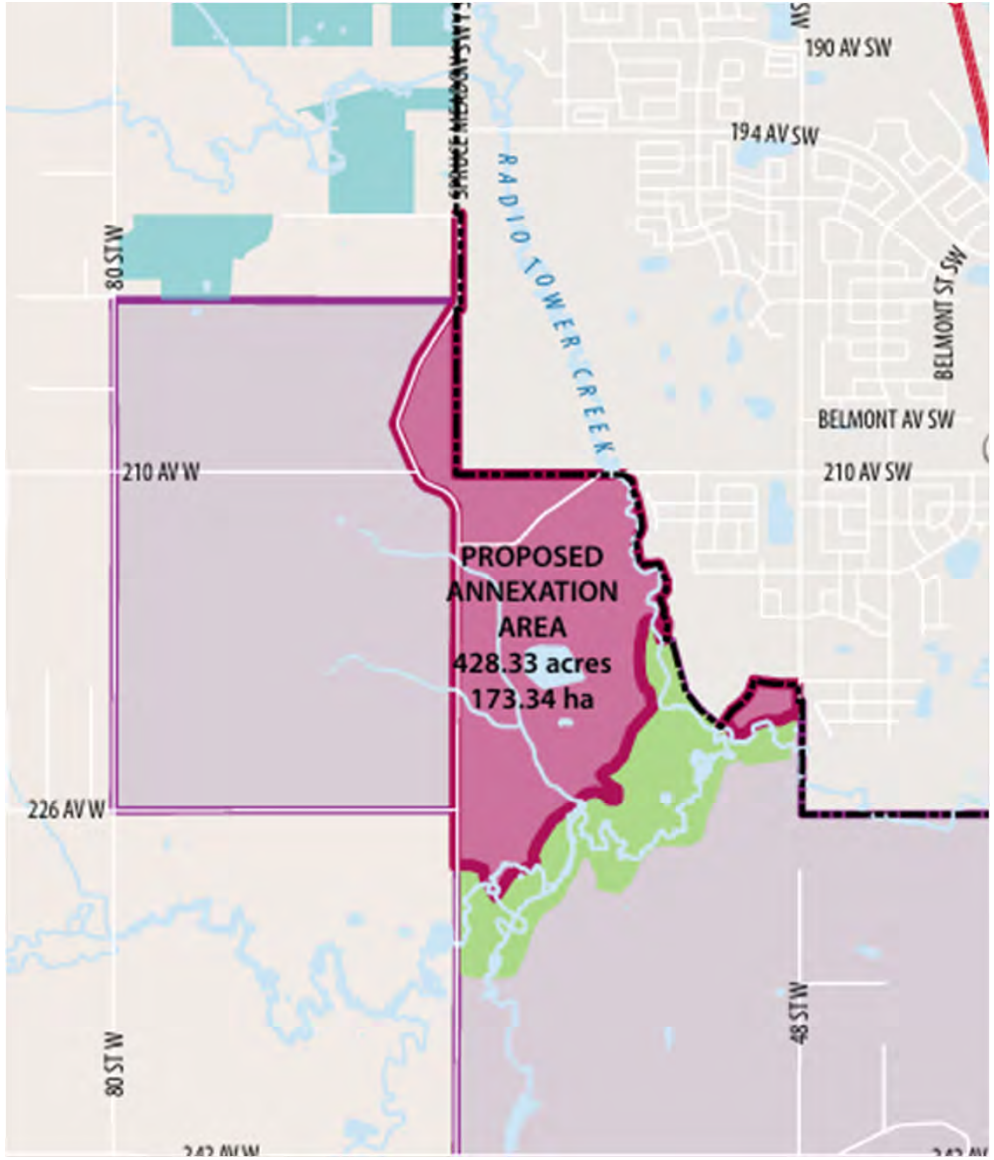
- Citywide 5-year average forecast - 17,320 homes per year
- New Communities 5-year average forecast – 11,618 homes per year
- South sector 5-year average forecast – 2,314 homes per year

Sector	Forecast Share 2026-2030									
	Dwellings								Population	
	Year					5 Year Average	5 Year Total	Share	5 Year Average	5 Year Total
	2026	2027	2028	2029	2030					
North	2,995	3,044	2,815	2,490	2,605	2,790	13,950	24%	7,587	37,936
Northeast	1,774	1,540	1,458	1,209	1,140	1,424	7,122	12%	3,813	19,066
East	1,203	1,167	998	956	953	1,055	5,277	9%	2,679	13,393
Southeast	3,083	2,890	2,266	2,120	2,037	2,479	12,396	21%	6,783	33,915
South	2,295	2,771	2,181	2,174	2,148	2,314	11,569	20%	6,335	31,675
West	1,467	780	816	1,003	997	1,013	5,063	9%	2,544	12,719
Northwest	732	552	466	510	450	542	2,710	5%	1,515	7,577
Total	**13,549**	**12,744**	**11,000**	**10,464**	**10,330**	**11,618**	**58,088**	**100%**	**31,256**	**156,281**



Proposed Annexation Area

- 428.33 Acres / 173.34 Hectares
- 3,839 homes (10,204 population)
  - 1,781 single/semi homes (6,108 population)
  - 306 row/town homes (732 population)
  - 1,752 apartment homes (3,364 population)
- Citywide this adds less than a year of supply
- On a sector level this adds 1 to 2 years of supply





That the Annexation Negotiation Committee receive this presentation for information and discussion.

ANNEXATION NEGOTIATION COMMITTEE REPORT

TO: City of Calgary / Foothills County ANC Committee

DATE: October 2, 2026

SUBJECT: Servicing and Infrastructure

SUMMARY:

At the September 18 ANC meeting, the committee requested administration return on October 2, 2026, with a detailed presentation on the Servicing and Infrastructure from the City of Calgary. The presentation will go into two distinct elements the first being related to utility servicing within the annexation lands and the second having a focus on existing and future transportation within and around the annexation area.

Servicing within the annexation area is further detailed into the three main categories of potable water, sanitary, and storm water. All three have specific needs to function, and the annexation lands include benefits and considerations for all three. Connections to water services exist on the City of Calgary boundary, however, there are two pressure zones within the annexation area. The existing Lower Sarcee pressure zone on the south side of the annexation area will be straight forward to provide water services. The north section of lands are located on top of a hill and within a different pressure zone, this will require further infrastructure to service at City of Calgary standards. To provide water servicing within the new pressure zone, the City of Calgary will need to further explore at a later planning stage if capital funding is required.

Sanitary connections exist on the City of Calgary boundary, and the existing sanitary trunks have capacity for the annexation lands. It may be necessary for the developer to require a lift station within the southern annexation lands; this cost would be on the private developer and should not require capital funding. The stormwater drainage has been mapped at a high level but will need further refinement at a later planning stage. Drainage paths indicate that water will drain toward Tower Creek and Pine Creek. Consideration for neighbouring lands on stormwater overland flow should be considered by the ANC. The southeast acreage parcels on Sherrif King may have some difficulty with onsite stormwater retention.

The transportation section of the presentation relates to the existing and future connections to and from the annexation area. The annexation area is currently accessed by a variety of roads either within The City of Calgary or Foothills County. The road typologies vary as both municipalities differ on standards and dimensions based on the number of users. There are multiple long range transportation aspirations in the regional context of the annexation area, including the provincial Sarcee Trail Extension, Dunbow Road & 242 Avenue interchange and improvements to Macleod Trail interchanges. Future transit connections into the annexation area are possible and would need to be further detailed in future planning projects.

ANC ACTION:

That the Annexation Negotiation Committee receive the presentation for information and discussion.

Presenter:
Oliver Prcic, Planner, City of Calgary



5.3 Servicing and Infrastructure

Annexation Negotiation Committee
October 2, 2026



Principle Alignment

Annexations must relate to the 15 principles set out by the Land and Property Rights Tribunal (LRPT)

Logical **Extension of Servies** and **Transportation connections**, **Cost effective**, and coordinated approach.

Annexation Principles:

5. Logical extension of growth patterns, transportation and infrastructure servicing.

6. Cost effective, efficient and coordinated approach to the administration of services.

Reasons for Annexation

Coordinated Planning



- Contiguous Development
- Aligned Growth Areas

Infrastructure Alignment



- Maximizing Infrastructure Investments

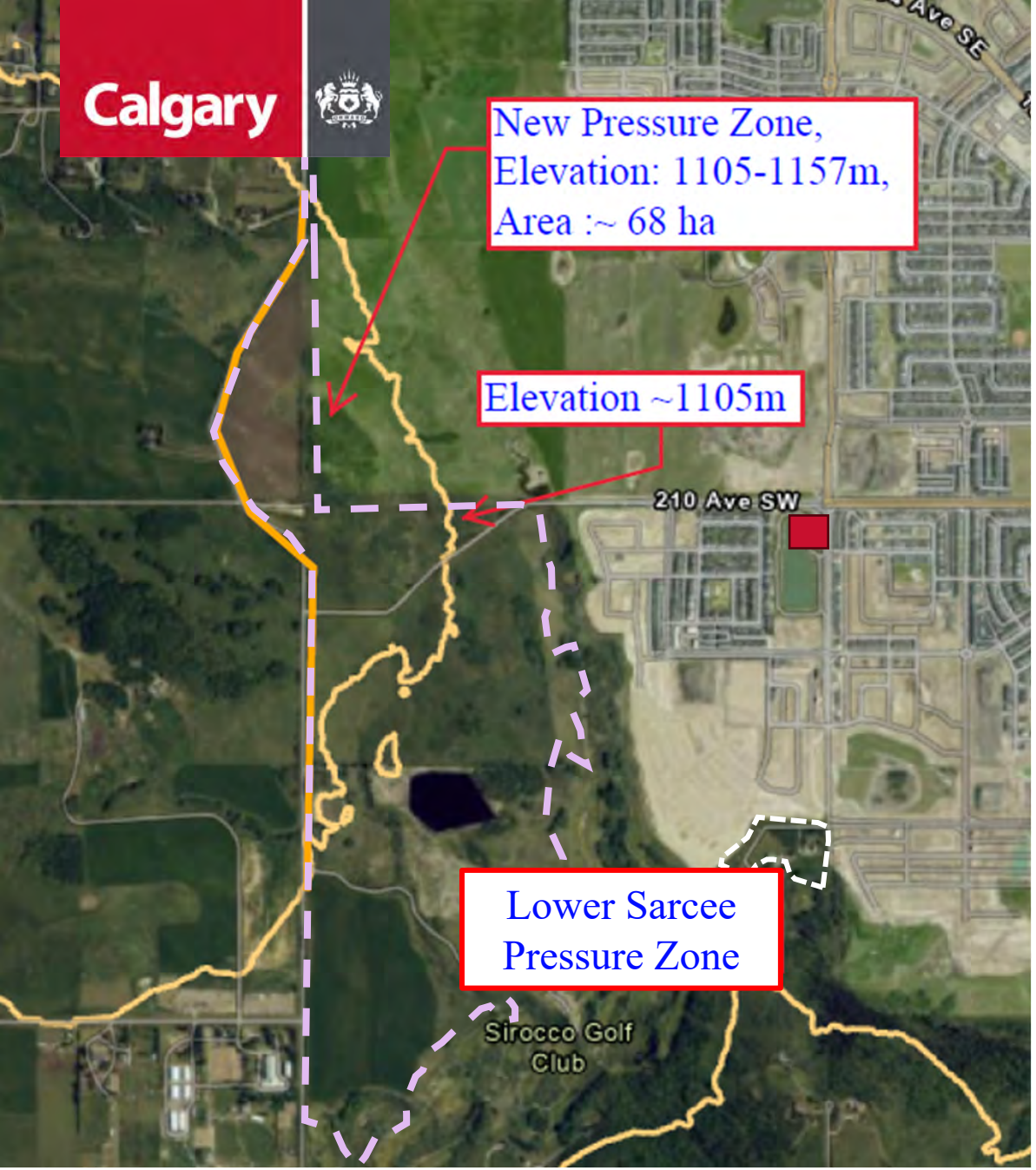
Service Efficiency Outcomes



- Improved Response
- Efficient Maintenance
- Housing Support
- Boundary Opportunities

Servicing Overview





Water Servicing

The total annexation area is 173 ha and **can be serviced by the Lower Sarcee PZ and a new pressure zone.**

Lower Sarcee Pressure Zone

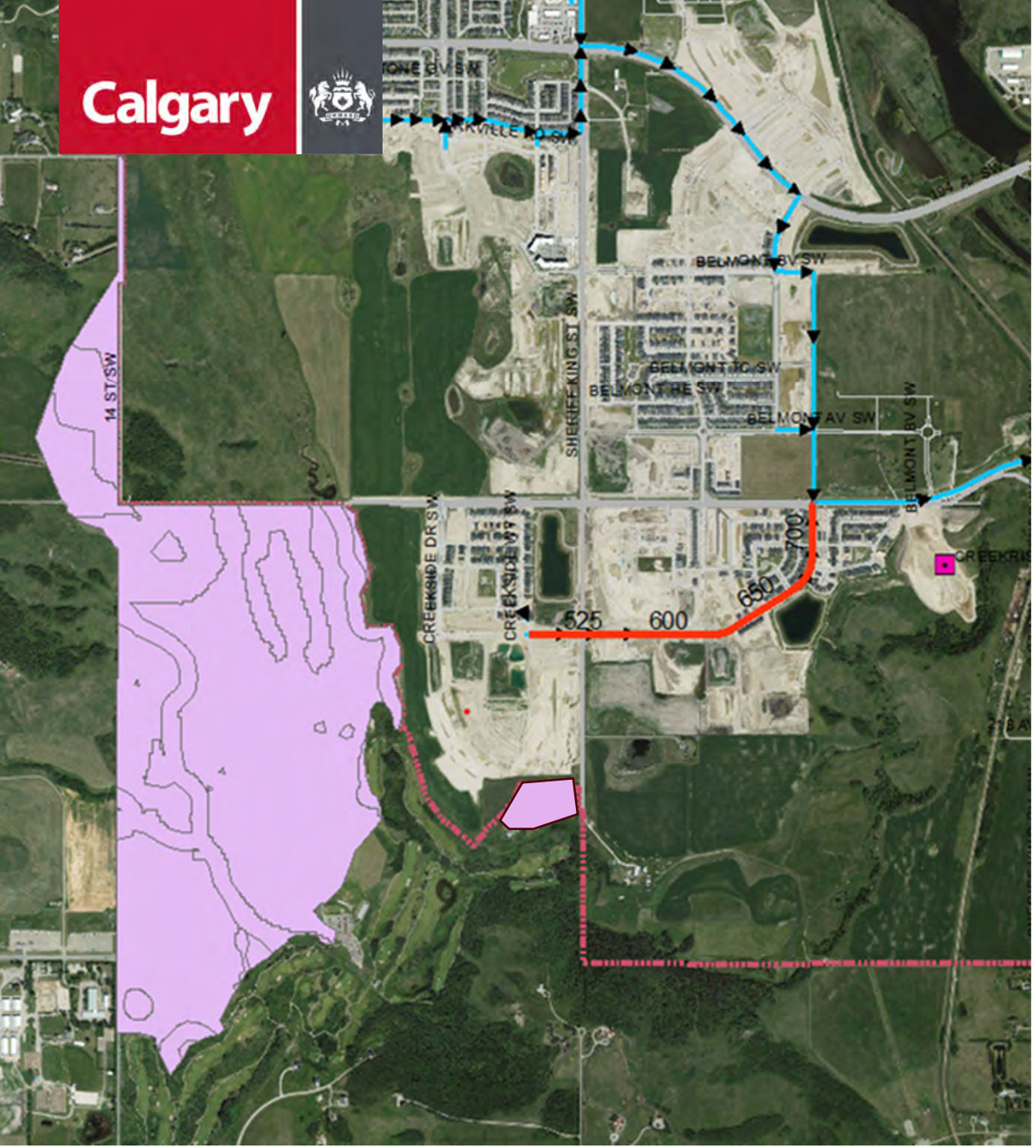
- Most of the land is within Lower Sarcee PZ and can be serviced from the existing 210 AV PS and Lower Sarcee FM.

New Pressure Zone

- The proposed pressure zone (PZ) has an elevation range of approximately 1105 to 1157 m. **A new pump station** (PS) will be required to service this closed zone. The location of the pump station will be evaluated at a later stage.

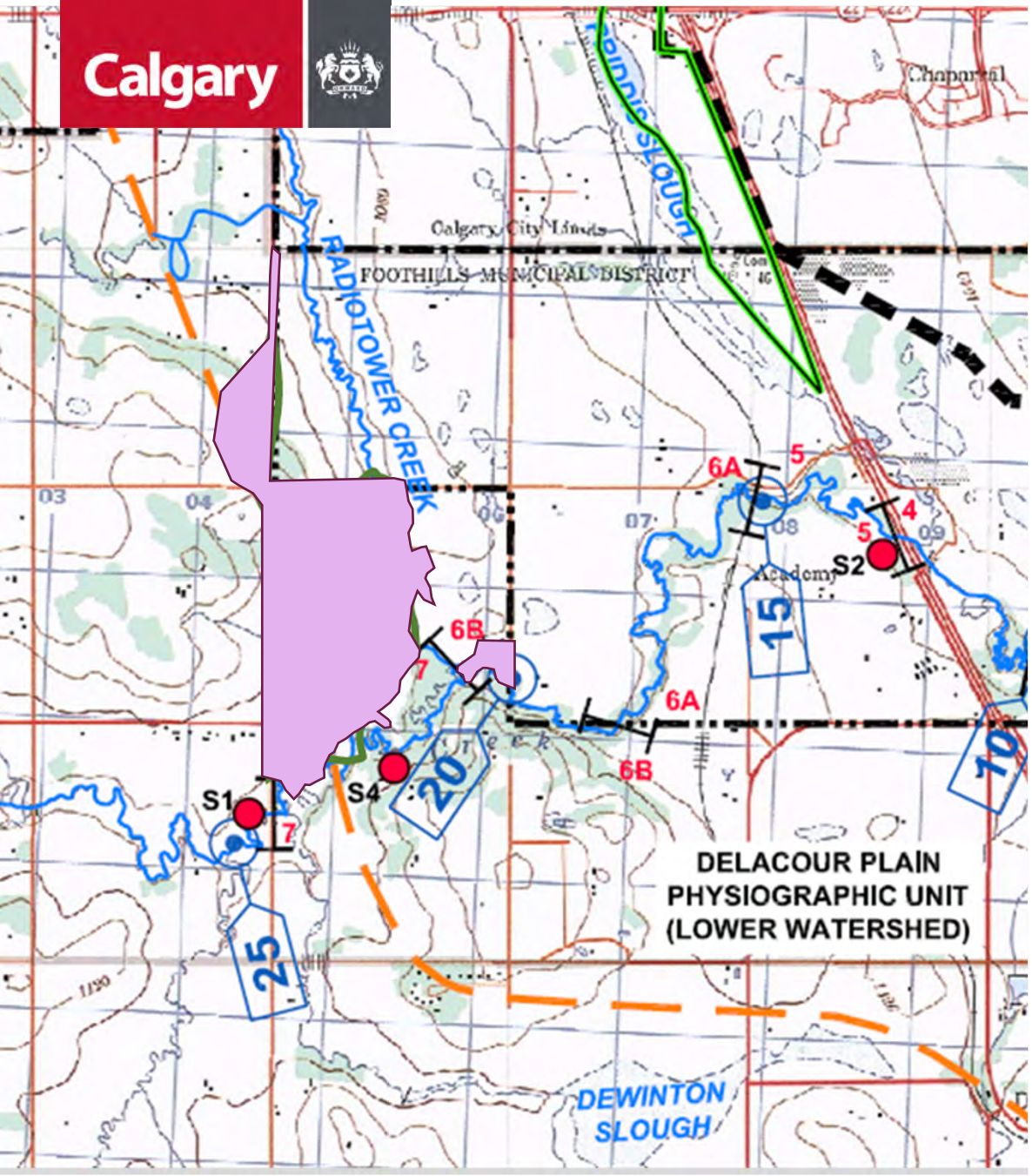
- A **New Force main (FM)** may be required pending the results of Calgary Fire Flow Project (with respect to design fire flow value).

- Further analysis will be done at the ASP/LOC stage.



Sanitary Sewer Servicing

- Existing sanitary trunk (425mm stub to 1800mm dia) has adequate capacity to service proposed population in annexation lands.
- Depending on final grades, site layout, etc., local (developer-funded) lift stations/ siphons might be required.
- It is proposed to connect the future development to existing 425mm sanitary pipe on Creekside Bv SW.
- Alternative servicing could be considered.
- Further evaluation will be done at the ASP/LOC stage. Sanitary Servicing Study will be required.
- **No new capital** infrastructure is expected.



Stormwater Servicing

- Drainage from annexation lands is split between Radio Tower Creek or Pine Creek.
- Master Drainage Plan will be required at the ASP stage. Current drainage targets (low energy release methodology (LERM)) and flow-duration curve must be met.
- Ecological Inventory will be required to identify water bodies and environmental features.
- Conveyance of the runoff from annexation area to Pine Creek might be crossing private lands. Engagement with the landowner(s) will be needed.
- Existing culverts and ditches, etc. will need to be surveyed and upgraded to City standards.
- **No capital infrastructure** is anticipated.

Transportation Overview





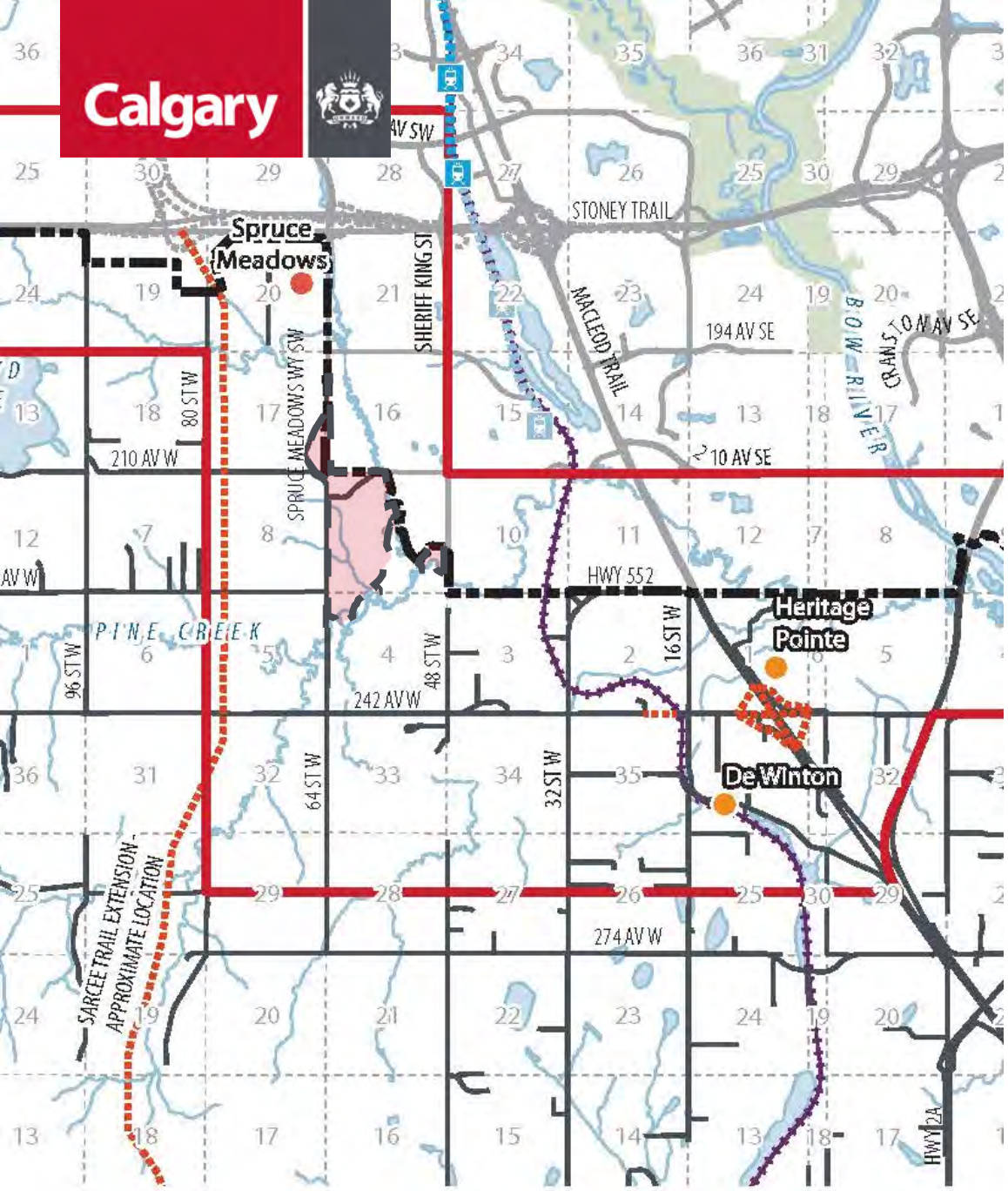
Existing Transportation

- Approximately 4.5km of existing roadway transfers from Foothills to Calgary
  - 3.6km along Spruce Meadows Way/64 Street
  - 0.8km along 210 Avenue SW
- Existing 5 access points will remain
  - 3 homesteads
  - 2 service (golf course)
- Existing 2 county intersections will remain
  - 210 Avenue (west)
  - 226 Avenue



Annexation Considerations

- Prior Investments
  - Stoney Trail / Spruce Meadows Way (Province)
  - Spruce Meadows Way Widening (north of 194 Ave)
- Planned Investments
  - Macleod Trail / 210 Avenue
  - Red Line LRT Extension
- Community Development
  - Confirm alignment for Spruce Meadows Way
  - Confirm alignment for 210 Avenue SW
  - Rebuild Spruce Meadows Way to urban standard
  - Rebuild 210 Avenue SW to urban standard
- Transit Service
  - Explore extensions of service(s) to Yorkville and Pine Creek into annexation lands; connection to Red Line LRT



Long Range Transportation

- City/County/Provincial Coordination on key corridors
  - Highway 22X
  - Dunbow Road / 242 Avenue
  - Provincial Highway Extension (referred to in the IDP as Sarcee Trail extension)
- Collaborative planning by City and County
  - Local corridors within IDP Policy Areas A, B
  - Review and revisit IDP (future)



That the Annexation Negotiation Committee receive this presentation for information and discussion.

ANNEXATION NEGOTIATION COMMITTEE REPORT

TO:	City of Calgary / Foothills County ANC Committee
DATE:	October 2, 2026
SUBJECT:	Annexation Key Messages Discussion

SUMMARY:

At the September 18 ANC meeting, the Committee asked Administration to come back on October 2, 2026, with updated key messages that included messaging around the change in the Engagement timeline. The proposed Engagement Strategy received ANC consensus on September 18, 2026, where ANC members requested that Phase One: Public Engagement be moved from November 2026 to January 2027 to give space for prior engagement commitments within the County.

To fulfill this request, three key messages were added to the overarching "Annexation Discussion Key Messages" document under a new sub-header "Engagement Timeline." This Annexation Discussion Key Messages document was formed to aid ANC members in conversations with their respective Councils, with media, and with members of the public. This key messages document will be updated to reflect the ANC's progress through negotiations,informed by feedback from the public, and address communication requests from ANC members themselves. This item is intended to become a standing item under agenda item 7. Communications Check-In.

ANC ACTION:

That the Annexation Negotiation Committee receive the key messages for information and use in their own Annexation discussions.

Presenter:
Quinn Eastlick, Engage Planner, City of Calgary
[on behalf of Jess Taylor, Communications Strategist, City of Calgary]

This key messages document will be updated regularly to reflect the ANC's progress through the negotiation process, incorporate public feedback, and address communications requests from ANC members.

Annexation Discussion Key Messages

Primary Messages:

- The proposed City of Calgary annexation of Foothills County land is a City Council-directed, provincially legislated process governed by the Municipal Government Act and overseen by the Land and Property Rights Tribunal.
- The annexation process is intended to support the development of a complete, evidence-based annexation application for submission to the Land and Property Rights Tribunal, consistent with legislated requirements.
- The proposed annexation is being advanced through a collaborative negotiation process between The City of Calgary and Foothills County, supported by an Annexation Negotiation Committee made up of three elected officials from each municipality.
- The proposed annexation is for 428.32 acres (173.34 hectares) of land along the southwest border of Calgary with the Sirocco Golf Club to the south, Foothills County to the west and the existing city boundary to the north and east.
    - This annexation is limited in scope, with no expansion beyond the Council-approved boundary under consideration during this current annexation process.
- This annexation process is focused on addressing boundary efficiency and enhanced delivery of services such as emergency access and roadway improvements, while aligning with provincial annexation principles and intermunicipal planning frameworks.
- The annexation process will proceed through negotiations, technical studies, and public engagement before any outcome is determined.
- The City of Calgary and Foothills County are committed to providing clear, timely, and transparent communications throughout the annexation process, while respecting the confidential nature of active negotiations.

Secondary Messages:

Project Scope & Boundary Adjustments

- The proposed annexation boundary has been clearly defined and endorsed by City of Calgary Council to prevent scope creep and ensure a focused, timely review.
- Any requests to include additional lands would require separate Council direction and are not under consideration as part of the current annexation process.

Process & Governance

- The Annexation Negotiation Committee is responsible for negotiating annexation terms between the two municipalities across the various phases of the project, supported by technical analysis from the Technical Advisory Committee.
- The Technical Advisory Committee is responsible for providing coordinated technical analysis of the proposed annexation lands to the Annexation Negotiation Committee and is composed of subject-matter experts from across City departments.

Timing & Decision-Making

- Annexation is a multi-year process across several phases that will be confirmed or refined as negotiations and technical work progress.
- The annexation process builds on existing intermunicipal relationships between The City of Calgary and Foothills County, with the Government of Alberta serving in an oversight role.
- No outcome has been predetermined through this process; decisions will be informed by negotiations, technical analysis, engagement input, and formal Council review and provincial approvals.

Last Updated: September 24, 2026

Engagement Timeline (Added following the Sept. 18 ANC Meeting)

- Following discussions between ANC Members at the Sept. 18 meeting, it was decided that the start of public engagement would be delayed from November 2026 to mid-January 2027 to accommodate pre-planned public engagement dates for the County, as well as the holiday season.
- Engagement will take place in three distinct phases from January to December 2027. These phases will be split as follows: Phase One – Education & Feedback; Phase Two – What We Heard; and Phase Three – What We Did.
- Until the engagement portal is launched, project updates can be found on each of The City and County's project webpages under Proposed Foothills County Annexation (2026) and Foothills County Land Annexation (2026) respectively.